

## Health System Redesign Projects – 2018/2019

Project Name	Project Lead/Physician Lead/Program Sponsor	Overall Budget Request	Approved Funding	Funding Utilized	IAP2 Level of Engagement
<b>Trauma Informed Practice and Resiliency Course – “Staying Human(e)”</b>	<b>Dr. Neil Barclay</b> (RMD, Emergency Medicine)	\$57,277.77	<b>\$20,000.00</b>	\$25,218.71	Empower
<b>Improvement of Hospitalist Handover Project</b>	<b>Dr. Vandad Yousefi</b> (RMD, Hospital Medicine)	\$6,019.65	<b>\$6,019.65</b>	\$6,904.43	Empower
<b>Emergency Network QI Bootcamp</b>	<b>Dr. Neil Barclay</b> (RMD, Emergency Medicine)	\$44,181.20	<b>\$44,181.20</b>	\$33,845.85	Empower
<b>Fraser Health Emergency Department Builds &amp; Integration of Emergency Network Model of Care</b>	<b>Dr. Neil Barclay</b> (RMD, Emergency Medicine)	\$59,960.20	<b>\$59,960.20</b>	\$54,013.38	Empower
<b>Primary and Community Care Redesign Engagement Sessions</b>	<b>Tracy Irwin</b> (Executive Director, Innovation, Planning, and Transformation)	\$29,278.64	<b>\$29,278.64</b>	\$17,323.32	Consult
<b>Primary &amp; Community Care – Health Informatics Enablement Program</b>	<b>Tracy Irwin</b> (Executive Director, Innovation, Planning, and Transformation)	\$36,330.76	<b>\$36,330.76</b>	\$10,776.11	Collaborate
<b>Physician engagement for delirium quality improvement and Patient Safety Priority</b>	<b>Dr. Pamela Thornton</b> (RMD, Geriatric Medicine) <b>Dr. Vandad Yousefi</b> (RMD, Hospital Medicine)	\$43,734.00	<b>\$43,734.00</b>	\$18,622.51	Empower
<b>RMH Primary Care Redesign</b>	<b>Valerie Spurrell</b> (Executive Director, Maple Ridge and Pitt Meadows Health Services & Ridge Meadows Hospital)	\$27,726.00	<b>\$27,726.00</b>	\$8,785.98	Collaborate
<b>Burnaby Primary Care Network (PCN) – Community Engagement</b>	<b>Eunice Cho</b> (Director, Clinical Operations)	\$65,413.53	<b>\$65,413.53</b>	\$47,118.14	Collaborate
<b>Pediatrics Physician Team Building Activity</b>	<b>Dr. Mark Sorial</b>	\$37,869.60	<b>\$16,000.00</b>	\$8,346.82	Collaborate
<b>Mission Primary Care Network (PCN)</b>	<b>Irene Sheppard</b> (Executive Director, Residential & Assisted	\$10,187.22	<b>\$10,187.22</b>	\$6,246.83	Collaborate

	Living Contract Services and Access, Care & Transition Services)				
<b>Care &amp; Discharge Planning Summit</b>		\$1,750.00	<b>\$1,750.00</b>	\$1,749.36	-
<b>Abbotsford Primary Care Network</b>	<b>Irene Sheppard</b> (Executive Director, Residential & Assisted Living Contract Services and Access, Care & Transition Services)	\$17,945.88	<b>\$17,945.88</b>	\$0	Collaborate
<b>Primary and Community Care Home Health redesign (Langley)</b>	<b>Jason Cook</b> (Executive Director, Langley Health Services and LMH)	\$6,379.95	<b>\$6,379.95</b>	\$1,203.96	Collaborate
<b>Stroke Strategy Implementation</b>	<b>Dr. John Diggle</b> (RMD, Medicine)	\$37,870.00	<b>\$28,400.00</b>	\$10,729.72	Collaborate
<b>Chilliwack, Hope, Agassiz Specialist Community Services Planning (SCSP)</b>	<b>Petra Pardy</b> (Executive Director, Health Services Chilliwack/Hope/Agassiz and Chilliwack and Fraser Canyon Hospitals)	\$41,795.8	<b>\$41,795.8</b>	\$368.48	Involve
<b>Improving patient flow and reducing length of stay within hospitalist programs</b>	<b>Dr. Vandad Yousefi</b> (RMD, Hospital Medicine)	\$19,492.62	<b>\$18,892.62</b>	\$14,084.79	Empower
<b>Langley Hip/Knee replacement central intake - local surgeon engagement</b>	<b>Dr. Ralph Belle</b> (RMD, Surgery)	\$1,578.00	<b>\$1,578.00</b>	\$789.00	Empower
<b>Improving care for patients with in-patient sepsis</b>	<b>Dr. Vandad Yousefi</b> (RMD, Hospital Medicine)	\$2,771.48	<b>\$2,771.48</b>	\$4,198.14	Empower
<b>Digital Health Transformation: Explorations with Microsoft and Primary &amp; Community Care Network</b>	<b>Tracy Irwin</b> (Executive Director, Innovation, Planning, and Transformation)	\$18,727.8	<b>\$18,727.80</b>	\$9,765.23	Involve
<b>Physician Engagement in Primary and Community Care Redesign and Integration</b>	<b>Dr. Grace Park</b> (RMD, Home Health)	\$14,050.16	<b>\$14,050.16</b>	\$14,050.16	Collaborate
<b>Standardizing Care Through Optimizing Admission Pre-printed Order Sets</b>	<b>Dr. Vandad Yousefi</b> (RMD, Hospital Medicine)	\$6,153.42	<b>\$6,153.42</b>	\$7,491.12	Empower

<b>Regional Surgical Safety Project</b>	<b>Dr. Ralph Belle</b> (RMD, Surgery) <b>Dr. Dave Williams</b> (EMD, Quality and Patient Safety)	\$34,973.00	<b>\$34,973.00</b>	\$34,973.00	Collaborate
<b>Optimizing CHF care for hospitalist patients - project exploration</b>	<b>Dr. Vandad Yousefi</b> (RMD, Hospital Medicine)	\$2,719.60	<b>\$2,719.60</b>	\$2,719.60	Empower
<b>Infrastructure</b>		\$20,000.00	<b>\$20,000.00</b>	\$35,934.36	
<b>Total</b>			<b>\$577,673.91<sup>1</sup></b>	\$375,259.00	

<b>SUMMARY</b>	
HSR Budget	\$ 365,000.00
Additional Funding	\$ 10,259.00
HSR Project Expenditures	\$ 375,259.00
HSR - Surplus/Deficit	<b>\$ 0.00</b>

**103% of the funding was utilized by Health System Redesign Projects in 2018/19.**

<sup>1</sup> Over-allocation of budget due to historic trend of under-utilization of project funds from project delays and/or reduced physician participation.

**Health System Redesign Projects – 2019/2020**

<b>Project Name</b>	<b>Project Lead/Physician Lead/Program Sponsor</b>	<b>Overall Budget Request</b>	<b>Approved Funding</b>	<b>YTD Expenditures (September 14, 2020)</b>	<b>IAP2 Level of Engagement</b>
<b>Regional Oncology Strategy Development</b>	<b>Dr. John Diggle</b> (RMD, Medicine)	\$15,888.36	<b>\$15,888.36</b>	\$0	Collaborate
<b>Home Based Primary Care for the Frail Seniors in WRSS Community</b>	<b>Dr. Grace Park</b> (RMD, Home Health)	\$48,172.95	<b>\$48,172.95</b>	\$7,980.85	Empower
<b>Physician Recruitment and Onboarding for Medical Imaging</b>	<b>Dr. Emil Lee</b> (RMD, Medical Imaging)	\$2,705.00	<b>\$2,705.00</b>	\$556.40	Inform
<b>Stroke Strategy Implementation</b>	<b>Dr. John Diggle</b> (RMD, Medicine)	\$57,229.00	<b>\$41,445.84</b>	\$41,968.08	Collaborate
<b>Fraser Health Emergency Cardiac Care Program</b>	<b>Kevin Hare</b> (Executive Director, Clinical Quality and Strategic Priorities)	\$51,506.28	<b>\$51,506.28</b>	\$54,156.20	Collaborate
<b>Regional Physician Wellness Project</b>	<b>Dr. Connie Ruffo</b>	\$47,289.00	<b>\$27,861.25</b>	\$27,443.43	Empower
<b>MHSU Older Adult Strategy</b>	<b>Dr. Hem Phaterpekar</b> (Regional Division Head, Geriatric Psychiatry) <b>Dr. Anson Koo</b> (Program Medical Director & Regional Department Head, Mental Health & Substance Use)	\$2,861.00	<b>\$2,861.00</b>	\$3,509.34	Collaborate
<b>MMH Emergency Department model of care</b>	<b>Dr. Neil Barclay</b> (RMD, Emergency Medicine)	\$16,577.33	<b>\$15,862.00</b>	\$3,156.93	Collaborate
<b>Improving care for patients hospitalized with CHF: reducing length of stay and readmission rates</b>	<b>Dr. Jane Van Den Biggelaar</b> <b>Dr. Vandad Yousefi</b> (RMD, Hospital Medicine)	\$15,923.72	<b>\$15,923.72</b>	\$5,025.61	Empower

<b>MHSU Redesign - Team Based Care/Inter-Prof. Collaboration</b>	<b>Andy Libbiter</b> (Executive Director, Mental Health and Substance Use)	\$39,728.32	<b>\$39,728.32</b>	\$11,174.58	Involve
<b>Primary &amp; Community Care – Health Informatics Enablement Program</b>	<b>Kathleen Chouinor</b> (Executive Director, Primary Care & Chronic Disease Management)	\$21,714.52	<b>\$21,714.52</b>	\$15,160.03	Collaborate
<b>The CMPA Surgical Safety Course</b>	<b>Kevin Hare</b> (Executive Director, Clinical Quality and Strategic Priorities)	\$51,506.28	<b>\$51,506.28</b>	\$42,921.90	Collaborate
<b>Improving access and patient flow - hospitalist program - phase 2</b>	<b>Dr. Vandad Yousefi</b> (RMD, Hospital Medicine)	\$40,639.60	<b>\$40,639.60</b>	\$15,895.79	Collaborate
<b>Delirium Quality Improvement and Patient Safety Priority</b>	<b>Dr. Pamela Thornton</b> (RMD, Geriatric Medicine)	\$79,435.12	<b>\$79,435.12</b>	\$23,155.53	Empower
<b>Regional Seniors Strategy</b>	<b>Dr. Pamela Thornton</b> (RMD, Geriatric Medicine)	\$8,769.68	<b>\$8,769.68</b>	\$2,569.45	Empower
<b>Fraser Health Emergency Department Builds &amp; Integration of Emergency Network Model of Care</b>	<b>Dr. Neil Barclay</b> (RMD, Emergency Medicine)	\$63,516.00	<b>\$63,516.00</b>	\$13,512.46	Empower
<b>Developing a Fraser Health model for Transitional Pain Services</b>	<b>Dr. Alyssa Hodgson</b>	\$14,782.30	<b>\$14,782.30</b>	\$9,573.28	Collaborate
<b>Addressing Avoidable Admissions at Langley Memorial Hospital (Access and Flow)</b>	<b>Jason Cook</b> (Executive Director, Health Services Area)	\$5,532.34	<b>\$5,532.34</b>	\$5,154.69	Collaborate
<b>Regional Surgical Safety Project</b>	<b>Dr. Ralph Belle</b> (RMD, Surgery) <b>Kevin Hare</b> (Executive Director, Clinical Quality and Strategic Priorities) <b>Dr. Dave Williams</b> (EMD, Quality and Patient Safety)	\$34,973.00	<b>\$34,973.00</b>	\$6,019.55	Collaborate
<b>Improving inpatient sepsis for hospitalized patients - phase 2</b>	<b>Dr. Alison Morris</b> <b>Dr. Vandad Yousefi</b> (RMD, Hospital Medicine)	\$23,583.46	<b>\$23,583.46</b>	\$2,878.57	Empower

<b>Hospitalists Improvement Initiative</b>	<b>Dr. Peter Blair</b> (EMD, Medical Affairs)	\$17,802.00	<b>\$17,802.00</b>	\$16,205.43	Collaborate
<b>Primary and Community Care Redesign in Langley</b>	<b>Jason Cook</b> (Executive Director, Health Services Area)	\$5,043.88	<b>\$5,043.88</b>	\$0	Involve
<b>MyChart - Patient Portal</b>	<b>Cindy Convey</b> (Executive Director, eHealth & Technology Services)	\$52,665.60	<b>\$25,000.00</b>	\$79.49	Collaborate
<b>Patient Safety Priorities Strategic Planning Day</b>	<b>Kevin Hare</b> (Executive Director, Clinical Quality and Strategic Priorities)	\$32,810.88	<b>\$30,522.24</b>	\$9,643.21	Collaborate
<b>Building an Integrated System of Health for Chilliwack, Agassiz, and Hope</b>	<b>Petra Pardy</b> (Executive Director, Health Services Area)	\$39,578.96	<b>\$39,578.96</b>	\$22,506.59	Collaborate
<b>Abbotsford Urgent Primary Care Centre Project Planning</b>	<b>Laurie Leith</b> (VP, Regional Hospitals & Communities)	\$50,438.80	<b>\$15,696.80</b>	\$673.85	Collaborate
<b>Burnaby, Specialized Community Services Program (SCSP)</b>	<b>Leanne Appleton</b> (Executive Director, Health Services Area)	\$19,940.10	<b>\$19,940.10</b>	\$3,418.87	Involve
<b>Specialized community services programs for complex medical/frail</b>	<b>Irene Sheppard</b> (Executive Director, Residential & Assisted Living Contract Services and Access, Care & Transition Services)	\$27,800.00	<b>\$27,800.00</b>	\$7,075.43	Involve
<b>Improving handovers between hospital-based physicians – consolidation phase</b>	<b>Dr. Vandad Yousefi</b> (RMD, Hospital Medicine)	\$16,172.40	<b>\$16,172.40</b>	\$6,196.08	Empower
<b>Addiction Medicine Community Clinics Redesign/Expansion</b>	<b>Dr. Sharon Vipler</b> (Regional Division Head, Addictions)	\$39,014.45	<b>\$20,000.00</b>	\$5,776.15	Collaborate
<b>Burnaby, Chronic Disease Prevention and Management</b>	<b>Leanne Appleton</b> (Executive Director, Health Services Area)	\$16,172.40	<b>\$16,172.40</b>	\$2,039.65	Involve
<b>Surrey-Newton UPCC</b>	<b>Michele Lane</b> (Executive Director, Community Health Services Surrey)	\$12,129.30	<b>\$12,129.30</b>	\$6,334.19	Collaborate

<b>Valued Physician Initiative - Physician Activity Report Project</b>	<b>Dr. Dayan Muthayan</b> (EMD, Physician Partnerships & Performance)	\$20,000.00	<b>\$20,000.00</b>	\$1,430.73	Empower
<b>Comprehensive Assessment and Monitoring Process (CAMP)</b>	<b>Kevin Hare</b> (Executive Director, Clinical Quality and Strategic Priorities)	\$39,742.50	<b>\$39,742.50</b>	\$0	Empower
<b>Medical Assistance in Dying</b>	<b>Dr. Grace Park</b> (RMD, Home Health)	\$18,184.08	<b>\$18,184.08</b>	\$1,935.18	Collaborate
<b>Palliative Care Service Model Education and Training</b>	<b>Dr. Doris Barwich</b> (RMD, Palliative Medicine)	\$54,000.00	<b>\$20,000.00</b>	\$0	Empower
<b>Infrastructure</b>		\$30,000.00	<b>\$30,000.00</b>	\$32,684.00	
<b>Total</b>			<b>\$980,191.68</b>	\$418,343.72	

<b>SUMMARY</b>	
HSR Budget	\$ 365,000.00
HSR Project Expenditures	\$ 418,434.72
HSR - Surplus/Deficit	<b>-\$53,343.72</b>

**115% of the funding was utilized by Health System Redesign Projects in 2019/20.**

## Health System Redesign Projects – 2020/21

Project Name	Project Lead/Physician Lead/Program Sponsor	Overall Budget Request	Approved Funding	YTD Expenditures (February 8, 2021)	IAP2 Level of Engagement
<b>JCC Rate Retro 2019/20 to 2020/21 (unfunded)</b>		\$55,000.00	<b>\$55,000.00</b>	\$55,000.00	
<b>HSR Retro Administrative Cost (one-time 2020/21)</b>		\$25,000.00	<b>\$25,000.00</b>	\$25,000.00	
<b>Infrastructure</b>		\$30,000.00	<b>\$30,000.00</b>	\$30,000.00	
<b>Medical Assistance in Dying</b>	<b>Dr. Grace Park</b> (RMD, Home Health)	\$18,184.08	<b>\$18,184.08</b>	\$0	Collaborate
<b>Palliative Care Service Delivery Model education and training</b>	<b>Dr. Doris Barwich</b>	\$54,000.00	<b>\$20,000.00</b>	\$16,696.11	Empower
<b>Pediatric Asthma Collaborative (PAC)</b>	<b>Dr. Michael Smith</b> (PMD, Pediatrics)	\$17,565.12	<b>\$15,965.12</b>	\$0	Empower
<b>Regional Physician Wellness Strategy – Phase 2</b>	<b>Dr. Connie Ruffo</b> (Co-Chair, Fraser Health Medical Staff Wellness Committee)	\$52,788.94	<b>\$26,000.00</b>	\$7,293.33	Empower
<b>Comprehensive Assessment and Monitoring Process (CAMP)</b>	<b>Lesli Matheson Jennings</b> (Executive Director, Clinical Quality & Strategic Priorities)	\$39,742.50	<b>\$39,742.50</b>	\$0	Involve
<b>Physician Recruitment and Onboarding for Medical Imaging</b>	<b>Dr. Emil J Lee</b> (RMD, Medical Imaging)	\$1,390.00	<b>\$1,390.00</b>	\$0	Collaborate
<b>Specialized Community Service Programs – Chronic Medically Frail</b>	<b>Irene Sheppard</b> (Executive Director, Residential & Assisted Living Contract Services and Access, Care & Transition Services)	\$30,000.00	<b>\$30,000.00</b>	\$0	Consult
<b>Frailty Prevention in Primary Care</b>	<b>Dr. Grace Park</b> (RMD, Home Health)	\$44,716.10	<b>\$44,716.10</b>	\$0	Empower



<b>FH Cancer Care Strategy</b>	<b>Kathleen Chouinor</b> (Executive Director, Chronic Disease Management and Virtual Health)	\$12,827.76	<b>\$12,827.76</b>	\$0	Collaborate
<b>Development of Fraser Health Regional Pain Committee to Support Implementation of the FH Pain Strategy across the spectrum</b>	<b>Kathleen Chouinor</b> (Executive Director, Chronic Disease Management and Virtual Health)	\$9,500.00	<b>\$9,500.00</b>	\$0	Collaborate
<b>FH Stroke Strategy</b>	<b>Norman Peters</b> (VP, Regional Care Integration)	\$45,783.36	<b>\$45,783.36</b>	\$16,850.82	Collaborate
<b>Primary &amp; Community Care – Health Informatics Enablement Program</b>	<b>Cindy Convey</b> (Executive Director, eHealth and Technology Services)	\$16,057.36	<b>\$16,057.38</b>	\$3,842.82	Collaborate
<b>Rapid Access to Pain Management Consultation and Expertise: A Pilot Program for the Fraser Valley</b>	<b>Kathleen Chouinor</b> (Executive Director, Chronic Disease Management and Virtual Health)	\$15,395.30	<b>\$13,295.00</b>	\$0	Consult
<b>Virtual Care support for Transition from Acute Care to Community</b>	<b>Dr. Grace Park</b> (RMD, Home Health)	\$31,572.04	<b>\$31,572.04</b>	\$269.54	Collaborate
<b>Surrey/North Delta Primary Care Network Development – MHSU Working Group</b>	<b>Meryl McDowell</b> (Executive Director, Mental Health and Substance Use)	\$9,054.20	<b>\$9,054.20</b>	\$2,662.75	Collaborate
<b>Specialized Community Services Program GP engagement FNW division and Home Health</b>	<b>Scott Brolin</b> (Executive Director, New Westminster & Tri-Cities Health Services, Eagle Ridge Hospital, Queen's Park Care Centre & Regional Rehabilitation Network)	\$16,172.40	<b>\$10,781.60</b>	\$0	Involve
<b>Primary Care Coordination Centre</b>	<b>Kathleen Chouinor</b> (Executive Director, Chronic Disease Management and Virtual Health)	\$60,646.50	<b>\$44,474.10</b>	\$10,690.20	Collaborate

<b>Improving care for patients hospitalized with CHF: reducing length of stay and readmission rates</b>	<b>Dr. Michael Paletta</b> (RMD, Hospital Medicine) <b>Dr. Jane Van Den Biggelaar</b>	\$19,818.28	<b>\$13,212.19</b>	\$0	Collaborate
<b>Improvement in inpatient sepsis for hospitalized patients – phase 3</b>	<b>Dr. Michael Paletta</b> (RMD, Hospital Medicine) <b>Dr. Alison Morris</b>	\$23,918.50	<b>\$23,918.50</b>	\$404.31	Collaborate
<b>Fraser Health Emergency Department Builds &amp; Integration of Emergency Network Model of Care</b>	<b>Dr. Craig Murray</b> (RMD, Emergency Medicine)	\$23,845.50	<b>\$23,845.50</b>	\$5,643.44	Empower
<b>COVID Medical Staffing Contingency Project</b>	<b>Dr. Dayan Muthayan</b> (EMD, Physician Partnerships & Performance)	\$10,885.90	<b>\$10,885.90</b>	\$12,162.79	Collaborate
<b>Delirium Quality Improvement – Patient Safety Priority</b>	<b>Petra Pardy</b> (Executive Director, Health Services Chilliwack/Hope/Agassiz and Chilliwack and Fraser Canyon Hospitals)	\$28,198.63	<b>\$28,198.63</b>	\$0	Empower
<b>Implementation of the Regional Older Adult Framework and “Senior Friendly Care”</b>	<b>Petra Pardy</b> (Executive Director, Health Services Chilliwack/Hope/Agassiz and Chilliwack and Fraser Canyon Hospitals)	\$35,248.80	<b>\$35,248.80</b>	\$8,097.07	Empower
<b>Fall 2020 preparation for COVID-19 in Fraser Health Long-Term Care Sites: Collaboration between MHOs and Physicians Working in LTC</b>	<b>Dr. Akber Mithani</b> (Regional Medical Director, Residential Care)	\$24,177.90	<b>\$22,371.82</b>	\$8,584.38	Empower
<b>Physician Engagement for Virtual Health</b>	<b>Tracy Irwin</b> (Executive Director, Innovation, Planning and Transformation)	\$20,000.00	<b>\$20,000.00</b>	\$0	Involve
<b>MHSU Community Redesign – Team Based Care/Inter Professional Collaboration</b>	<b>Nadine Kainz</b> (Director, Primary & Community Care Transformation)	\$5,722.92	<b>\$5,722.92</b>	\$0	Involve
<b>Engaging physicians in collaborative values-based practice to enhance wellness and patient-centred care</b>	<b>Dr. Dao Nguyen</b> (Regional Division Head, Plastic Surgery)	\$36,483.62	<b>\$36,483.62</b>	\$24,139.63	Collaborate

	<b>Bashir Jiwani</b> (Executive Director, Ethics Services and Diversity Services)				
<b>MyChart Patient Portal</b>	<b>Cindy Convey</b> (Director, Corporate and eHealth Services)	\$37,000.00	<b>\$37,000.00</b>	\$0	Consult
<b>Fraser Salish Physician Engagement for Cultural Safety</b>	<b>Carolyn Neufeld</b> (Executive Director, Aboriginal Health)	\$38,900.00	<b>\$38,900.00</b>	\$0	Collaborate
<b>Hospital at Home – LMH &amp; SMH – Phase 1</b>	<b>Michele Lane</b> (Executive Director, Surrey Community Health Services, JPOCSC, Renal Services)	\$99,300.00	<b>\$75,000.00</b>	\$0	Collaborate
<b>Total</b>			<b>\$870,131.12</b>	\$227,337.19	
			<b>2020/21 Budget</b>	<b>\$370,00.00<sup>2</sup></b>	
			<b>Surplus/Deficit</b>	<b>\$142,662.81</b>	

<sup>2</sup> 2020/21 Budget has been reduced by \$50,000 due overutilization in 2019/20 as well as project delays due to COVID-19.