

## Health System Redesign Projects – 2018/2019

Project Name	Project Lead/Physician Lead/Program Sponsor	Overall Budget Request	Approved Funding	Funding Utilized	IAP2 Level of Engagement
<b>Trauma Informed Practice and Resiliency Course – “Staying Human(e)”</b>	<b>Dr. Neil Barclay</b> (RMD, Emergency Medicine)	\$57,277.77	<b>\$20,000.00</b>	\$25,218.71	Empower
<b>Improvement of Hospitalist Handover Project</b>	<b>Dr. Vandad Yousefi</b> (RMD, Hospital Medicine)	\$6,019.65	<b>\$6,019.65</b>	\$6,904.43	Empower
<b>Emergency Network QI Bootcamp</b>	<b>Dr. Neil Barclay</b> (RMD, Emergency Medicine)	\$44,181.20	<b>\$44,181.20</b>	\$33,845.85	Empower
<b>Fraser Health Emergency Department Builds &amp; Integration of Emergency Network Model of Care</b>	<b>Dr. Neil Barclay</b> (RMD, Emergency Medicine)	\$59,960.20	<b>\$59,960.20</b>	\$54,013.38	Empower
<b>Primary and Community Care Redesign Engagement Sessions</b>	<b>Tracy Irwin</b> (Executive Director, Innovation, Planning, and Transformation)	\$29,278.64	<b>\$29,278.64</b>	\$17,323.32	Consult
<b>Primary &amp; Community Care – Health Informatics Enablement Program</b>	<b>Tracy Irwin</b> (Executive Director, Innovation, Planning, and Transformation)	\$36,330.76	<b>\$36,330.76</b>	\$10,776.11	Collaborate
<b>Physician engagement for delirium quality improvement and Patient Safety Priority</b>	<b>Dr. Pamela Thornton</b> (RMD, Geriatric Medicine) <b>Dr. Vandad Yousefi</b> (RMD, Hospital Medicine)	\$43,734.00	<b>\$43,734.00</b>	\$18,622.51	Empower
<b>RMH Primary Care Redesign</b>	<b>Valerie Spurrell</b> (Executive Director, Maple Ridge and Pitt Meadows Health Services & Ridge Meadows Hospital)	\$27,726.00	<b>\$27,726.00</b>	\$8,785.98	Collaborate
<b>Burnaby Primary Care Network (PCN) – Community Engagement</b>	<b>Eunice Cho</b> (Director, Clinical Operations)	\$65,413.53	<b>\$65,413.53</b>	\$47,118.14	Collaborate
<b>Pediatrics Physician Team Building Activity</b>	<b>Dr. Mark Sorial</b>	\$37,869.60	<b>\$16,000.00</b>	\$8,346.82	Collaborate
<b>Mission Primary Care Network (PCN)</b>	<b>Irene Sheppard</b> (Executive Director, Residential & Assisted	\$10,187.22	<b>\$10,187.22</b>	\$6,246.83	Collaborate

	Living Contract Services and Access, Care & Transition Services)				
<b>Care &amp; Discharge Planning Summit</b>		\$1,750.00	<b>\$1,750.00</b>	\$1,749.36	-
<b>Abbotsford Primary Care Network</b>	<b>Irene Sheppard</b> (Executive Director, Residential & Assisted Living Contract Services and Access, Care & Transition Services)	\$17,945.88	<b>\$17,945.88</b>	\$0	Collaborate
<b>Primary and Community Care Home Health redesign (Langley)</b>	<b>Jason Cook</b> (Executive Director, Langley Health Services and LMH)	\$6,379.95	<b>\$6,379.95</b>	\$1,203.96	Collaborate
<b>Stroke Strategy Implementation</b>	<b>Dr. John Diggle</b> (RMD, Medicine)	\$37,870.00	<b>\$28,400.00</b>	\$10,729.72	Collaborate
<b>Chilliwack, Hope, Agassiz Specialist Community Services Planning (SCSP)</b>	<b>Petra Pardy</b> (Executive Director, Health Services Chilliwack/Hope/Agassiz and Chilliwack and Fraser Canyon Hospitals)	\$41,795.8	<b>\$41,795.8</b>	\$368.48	Involve
<b>Improving patient flow and reducing length of stay within hospitalist programs</b>	<b>Dr. Vandad Yousefi</b> (RMD, Hospital Medicine)	\$19,492.62	<b>\$18,892.62</b>	\$14,084.79	Empower
<b>Langley Hip/Knee replacement central intake - local surgeon engagement</b>	<b>Dr. Ralph Belle</b> (RMD, Surgery)	\$1,578.00	<b>\$1,578.00</b>	\$789.00	Empower
<b>Improving care for patients with in-patient sepsis</b>	<b>Dr. Vandad Yousefi</b> (RMD, Hospital Medicine)	\$2,771.48	<b>\$2,771.48</b>	\$4,198.14	Empower
<b>Digital Health Transformation: Explorations with Microsoft and Primary &amp; Community Care Network</b>	<b>Tracy Irwin</b> (Executive Director, Innovation, Planning, and Transformation)	\$18,727.8	<b>\$18,727.80</b>	\$9,765.23	Involve
<b>Physician Engagement in Primary and Community Care Redesign and Integration</b>	<b>Dr. Grace Park</b> (RMD, Home Health)	\$14,050.16	<b>\$14,050.16</b>	\$14,050.16	Collaborate
<b>Standardizing Care Through Optimizing Admission Pre-printed Order Sets</b>	<b>Dr. Vandad Yousefi</b> (RMD, Hospital Medicine)	\$6,153.42	<b>\$6,153.42</b>	\$7,491.12	Empower

<b>Regional Surgical Safety Project</b>	<b>Dr. Ralph Belle</b> (RMD, Surgery) <b>Dr. Dave Williams</b> (EMD, Quality and Patient Safety)	\$34,973.00	<b>\$34,973.00</b>	\$34,973.00	Collaborate
<b>Optimizing CHF care for hospitalist patients - project exploration</b>	<b>Dr. Vandad Yousefi</b> (RMD, Hospital Medicine)	\$2,719.60	<b>\$2,719.60</b>	\$2,719.60	Empower
<b>Infrastructure</b>		\$20,000.00	<b>\$20,000.00</b>	\$35,934.36	
<b>Total</b>			<b>\$577,673.91<sup>1</sup></b>	\$375,259.00	

<b>SUMMARY</b>	
HSR Budget	\$ 365,000.00
Additional Funding	\$ 10,259.00
HSR Project Expenditures	\$ 375,259.00
HSR - Surplus/Deficit	<b>\$ 0.00</b>

**103% of the funding was utilized by Health System Redesign Projects in 2018/19.**

<sup>1</sup> Over-allocation of budget due to historic trend of under-utilization of project funds from project delays and/or reduced physician participation.

## Health System Redesign Projects – 2019/2020

Project Name	Project Lead/Physician Lead/Program Sponsor	Overall Budget Request	Approved Funding	YTD Expenditures (September 14, 2020)	IAP2 Level of Engagement
<b>Regional Oncology Strategy Development</b>	<b>Dr. John Diggle</b> (RMD, Medicine)	\$15,888.36	<b>\$15,888.36</b>	\$0	Collaborate
<b>Home Based Primary Care for the Frail Seniors in WRSS Community</b>	<b>Dr. Grace Park</b> (RMD, Home Health)	\$48,172.95	<b>\$48,172.95</b>	\$7,980.85	Empower
<b>Physician Recruitment and Onboarding for Medical Imaging</b>	<b>Dr. Emil Lee</b> (RMD, Medical Imaging)	\$2,705.00	<b>\$2,705.00</b>	\$556.40	Inform
<b>Stroke Strategy Implementation</b>	<b>Dr. John Diggle</b> (RMD, Medicine)	\$57,229.00	<b>\$41,445.84</b>	\$41,968.08	Collaborate
<b>Fraser Health Emergency Cardiac Care Program</b>	<b>Kevin Hare</b> (Executive Director, Clinical Quality and Strategic Priorities)	\$51,506.28	<b>\$51,506.28</b>	\$54,156.20	Collaborate
<b>Regional Physician Wellness Project</b>	<b>Dr. Connie Ruffo</b>	\$47,289.00	<b>\$27,861.25</b>	\$27,443.43	Empower
<b>MHSU Older Adult Strategy</b>	<b>Dr. Hem Phaterpekar</b> (Regional Division Head, Geriatric Psychiatry) <b>Dr. Anson Koo</b> (Program Medical Director & Regional Department Head, Mental Health & Substance Use)	\$2,861.00	<b>\$2,861.00</b>	\$3,509.34	Collaborate
<b>MMH Emergency Department model of care</b>	<b>Dr. Neil Barclay</b> (RMD, Emergency Medicine)	\$16,577.33	<b>\$15,862.00</b>	\$3,156.93	Collaborate
<b>Improving care for patients hospitalized with CHF: reducing length of stay and readmission rates</b>	<b>Dr. Jane Van Den Biggelaar</b> <b>Dr. Vandad Yousefi</b> (RMD, Hospital Medicine)	\$15,923.72	<b>\$15,923.72</b>	\$5,025.61	Empower

<b>MHSU Redesign - Team Based Care/Inter-Prof. Collaboration</b>	<b>Andy Libbiter</b> (Executive Director, Mental Health and Substance Use)	\$39,728.32	<b>\$39,728.32</b>	\$11,174.58	Involve
<b>Primary &amp; Community Care – Health Informatics Enablement Program</b>	<b>Kathleen Chouinor</b> (Executive Director, Primary Care & Chronic Disease Management)	\$21,714.52	<b>\$21,714.52</b>	\$15,160.03	Collaborate
<b>The CMPA Surgical Safety Course</b>	<b>Kevin Hare</b> (Executive Director, Clinical Quality and Strategic Priorities)	\$51,506.28	<b>\$51,506.28</b>	\$42,921.90	Collaborate
<b>Improving access and patient flow - hospitalist program - phase 2</b>	<b>Dr. Vandad Yousefi</b> (RMD, Hospital Medicine)	\$40,639.60	<b>\$40,639.60</b>	\$15,895.79	Collaborate
<b>Delirium Quality Improvement and Patient Safety Priority</b>	<b>Dr. Pamela Thornton</b> (RMD, Geriatric Medicine)	\$79,435.12	<b>\$79,435.12</b>	\$23,155.53	Empower
<b>Regional Seniors Strategy</b>	<b>Dr. Pamela Thornton</b> (RMD, Geriatric Medicine)	\$8,769.68	<b>\$8,769.68</b>	\$2,569.45	Empower
<b>Fraser Health Emergency Department Builds &amp; Integration of Emergency Network Model of Care</b>	<b>Dr. Neil Barclay</b> (RMD, Emergency Medicine)	\$63,516.00	<b>\$63,516.00</b>	\$13,512.46	Empower
<b>Developing a Fraser Health model for Transitional Pain Services</b>	<b>Dr. Alyssa Hodgson</b>	\$14,782.30	<b>\$14,782.30</b>	\$9,573.28	Collaborate
<b>Addressing Avoidable Admissions at Langley Memorial Hospital (Access and Flow)</b>	<b>Jason Cook</b> (Executive Director, Health Services Area)	\$5,532.34	<b>\$5,532.34</b>	\$5,154.69	Collaborate
<b>Regional Surgical Safety Project</b>	<b>Dr. Ralph Belle</b> (RMD, Surgery) <b>Kevin Hare</b> (Executive Director, Clinical Quality and Strategic Priorities) <b>Dr. Dave Williams</b> (EMD, Quality and Patient Safety)	\$34,973.00	<b>\$34,973.00</b>	\$6,019.55	Collaborate
<b>Improving inpatient sepsis for hospitalized patients - phase 2</b>	<b>Dr. Alison Morris</b> <b>Dr. Vandad Yousefi</b> (RMD, Hospital Medicine)	\$23,583.46	<b>\$23,583.46</b>	\$2,878.57	Empower

<b>Hospitalists Improvement Initiative</b>	<b>Dr. Peter Blair</b> (EMD, Medical Affairs)	\$17,802.00	<b>\$17,802.00</b>	\$16,205.43	Collaborate
<b>Primary and Community Care Redesign in Langley</b>	<b>Jason Cook</b> (Executive Director, Health Services Area)	\$5,043.88	<b>\$5,043.88</b>	\$0	Involve
<b>MyChart - Patient Portal</b>	<b>Cindy Convey</b> (Executive Director, eHealth & Technology Services)	\$52,665.60	<b>\$25,000.00</b>	\$79.49	Collaborate
<b>Patient Safety Priorities Strategic Planning Day</b>	<b>Kevin Hare</b> (Executive Director, Clinical Quality and Strategic Priorities)	\$32,810.88	<b>\$30,522.24</b>	\$9,643.21	Collaborate
<b>Building an Integrated System of Health for Chilliwack, Agassiz, and Hope</b>	<b>Petra Pardy</b> (Executive Director, Health Services Area)	\$39,578.96	<b>\$39,578.96</b>	\$22,506.59	Collaborate
<b>Abbotsford Urgent Primary Care Centre Project Planning</b>	<b>Laurie Leith</b> (VP, Regional Hospitals & Communities)	\$50,438.80	<b>\$15,696.80</b>	\$673.85	Collaborate
<b>Burnaby, Specialized Community Services Program (SCSP)</b>	<b>Leanne Appleton</b> (Executive Director, Health Services Area)	\$19,940.10	<b>\$19,940.10</b>	\$3,418.87	Involve
<b>Specialized community services programs for complex medical/frail</b>	<b>Irene Sheppard</b> (Executive Director, Residential & Assisted Living Contract Services and Access, Care & Transition Services)	\$27,800.00	<b>\$27,800.00</b>	\$7,075.43	Involve
<b>Improving handovers between hospital-based physicians – consolidation phase</b>	<b>Dr. Vandad Yousefi</b> (RMD, Hospital Medicine)	\$16,172.40	<b>\$16,172.40</b>	\$6,196.08	Empower
<b>Addiction Medicine Community Clinics Redesign/Expansion</b>	<b>Dr. Sharon Vipler</b> (Regional Division Head, Addictions)	\$39,014.45	<b>\$20,000.00</b>	\$5,776.15	Collaborate
<b>Burnaby, Chronic Disease Prevention and Management</b>	<b>Leanne Appleton</b> (Executive Director, Health Services Area)	\$16,172.40	<b>\$16,172.40</b>	\$2,039.65	Involve
<b>Surrey-Newton UPCC</b>	<b>Michele Lane</b> (Executive Director, Community Health Services Surrey)	\$12,129.30	<b>\$12,129.30</b>	\$6,334.19	Collaborate

<b>Valued Physician Initiative - Physician Activity Report Project</b>	<b>Dr. Dayan Muthayan</b> (EMD, Physician Partnerships & Performance)	\$20,000.00	<b>\$20,000.00</b>	\$1,430.73	Empower
<b>Comprehensive Assessment and Monitoring Process (CAMP)</b>	<b>Kevin Hare</b> (Executive Director, Clinical Quality and Strategic Priorities)	\$39,742.50	<b>\$39,742.50</b>	\$0	Empower
<b>Medical Assistance in Dying</b>	<b>Dr. Grace Park</b> (RMD, Home Health)	\$18,184.08	<b>\$18,184.08</b>	\$1,935.18	Collaborate
<b>Palliative Care Service Model Education and Training</b>	<b>Dr. Doris Barwich</b> (RMD, Palliative Medicine)	\$54,000.00	<b>\$20,000.00</b>	\$0	Empower
<b>Infrastructure</b>		\$30,000.00	<b>\$30,000.00</b>	\$32,684.00	
<b>Total</b>			<b>\$980,191.68</b>	\$418,343.72	

<b>SUMMARY</b>	
HSR Budget	\$ 365,000.00
HSR Project Expenditures	\$ 418,434.72
HSR - Surplus/Deficit	<b>-\$53,343.72</b>

**115% of the funding was utilized by Health System Redesign Projects in 2019/20.**

## Health System Redesign Projects – 2020/21

Project Name	Project Lead/Physician Lead/Program Sponsor	Overall Budget Request	Approved Funding	YTD Expenditures (September 22, 2021)	IAP2 Level of Engagement
<b>JCC Rate Retro 2019/20 to 2020/21 (unfunded)</b>		\$55,000.00	<b>\$55,000.00</b>	\$55,000.00	
<b>HSR Retro Administrative Cost (one-time 2020/21)</b>		\$25,000.00	<b>\$25,000.00</b>	\$25,000.00	
<b>Infrastructure</b>		\$30,000.00	<b>\$30,000.00</b>	\$30,000.00	
<b>Medical Assistance in Dying</b>	<b>Dr. Grace Park</b> (RMD, Home Health)	\$18,184.08	<b>\$18,184.08</b>	\$8,743.35	Collaborate
<b>Palliative Care Service Delivery Model education and training</b>	<b>Dr. Doris Barwich</b>	\$54,000.00	<b>\$20,000.00</b>	\$16,696.11	Empower
<b>Pediatric Asthma Collaborative (PAC)</b>	<b>Dr. Michael Smith</b> (PMD, Pediatrics)	\$17,565.12	<b>\$15,965.12</b>	\$0	Empower
<b>Regional Physician Wellness Strategy – Phase 2</b>	<b>Dr. Connie Ruffo</b> (Co-Chair, Fraser Health Medical Staff Wellness Committee)	\$52,788.94	<b>\$26,000.00</b>	\$16,885.33	Empower
<b>Comprehensive Assessment and Monitoring Process (CAMP)</b>	<b>Lesli Matheson Jennings</b> (Executive Director, Clinical Quality & Strategic Priorities)	\$39,742.50	<b>\$39,742.50</b>	\$0	Involve
<b>Physician Recruitment and Onboarding for Medical Imaging</b>	<b>Dr. Emil J Lee</b> (RMD, Medical Imaging)	\$1,390.00	<b>\$1,390.00</b>	\$0	Collaborate
<b>Specialized Community Service Programs – Chronic Medically Frail</b>	<b>Irene Sheppard</b> (Executive Director, Residential & Assisted Living Contract Services and Access, Care & Transition Services)	\$30,000.00	<b>\$30,000.00</b>	\$0	Consult
<b>Frailty Prevention in Primary Care</b>	<b>Dr. Grace Park</b> (RMD, Home Health)	\$44,716.10	<b>\$44,716.10</b>	\$1,112.79	Empower



<b>FH Cancer Care Strategy</b>	<b>Kathleen Chouinor</b> (Executive Director, Chronic Disease Management and Virtual Health)	\$12,827.76	<b>\$12,827.76</b>	\$0	Collaborate
<b>Development of Fraser Health Regional Pain Committee to Support Implementation of the FH Pain Strategy across the spectrum</b>	<b>Kathleen Chouinor</b> (Executive Director, Chronic Disease Management and Virtual Health)	\$9,500.00	<b>\$9,500.00</b>	\$0	Collaborate
<b>FH Stroke Strategy</b>	<b>Norman Peters</b> (VP, Regional Care Integration)	\$45,783.36	<b>\$45,783.36</b>	\$18,798.20	Collaborate
<b>Primary &amp; Community Care – Health Informatics Enablement Program</b>	<b>Cindy Convey</b> (Executive Director, eHealth and Technology Services)	\$16,057.36	<b>\$16,057.38</b>	\$3,842.82	Collaborate
<b>Rapid Access to Pain Management Consultation and Expertise: A Pilot Program for the Fraser Valley</b>	<b>Kathleen Chouinor</b> (Executive Director, Chronic Disease Management and Virtual Health)	\$15,395.30	<b>\$13,295.00</b>	\$0	Consult
<b>Virtual Care support for Transition from Acute Care to Community</b>	<b>Dr. Grace Park</b> (RMD, Home Health)	\$31,572.04	<b>\$31,572.04</b>	\$269.54	Collaborate
<b>Surrey/North Delta Primary Care Network Development – MHSU Working Group</b>	<b>Meryl McDowell</b> (Executive Director, Mental Health and Substance Use)	\$9,054.20	<b>\$9,054.20</b>	\$2,662.75	Collaborate
<b>Specialized Community Services Program GP engagement FNW division and Home Health</b>	<b>Scott Brolin</b> (Executive Director, New Westminster & Tri-Cities Health Services, Eagle Ridge Hospital, Queen's Park Care Centre & Regional Rehabilitation Network)	\$16,172.40	<b>\$10,781.60</b>	\$0	Involve
<b>Primary Care Coordination Centre</b>	<b>Kathleen Chouinor</b> (Executive Director, Chronic Disease Management and Virtual Health)	\$60,646.50	<b>\$44,474.10</b>	\$10,690.20	Collaborate

<b>Improving care for patients hospitalized with CHF: reducing length of stay and readmission rates</b>	<b>Dr. Michael Paletta</b> (RMD, Hospital Medicine) <b>Dr. Jane Van Den Biggelaar</b>	\$19,818.28	<b>\$13,212.19</b>	\$0	Collaborate
<b>Improvement in inpatient sepsis for hospitalized patients – phase 3</b>	<b>Dr. Michael Paletta</b> (RMD, Hospital Medicine) <b>Dr. Alison Morris</b>	\$23,918.50	<b>\$23,918.50</b>	\$404.31	Collaborate
<b>Fraser Health Emergency Department Builds &amp; Integration of Emergency Network Model of Care</b>	<b>Dr. Craig Murray</b> (RMD, Emergency Medicine)	\$23,845.50	<b>\$23,845.50</b>	\$10,174.09	Empower
<b>COVID Medical Staffing Contingency Project</b>	<b>Dr. Dayan Muthayan</b> (EMD, Physician Partnerships & Performance)	\$10,885.90	<b>\$10,885.90</b>	\$12,162.79	Collaborate
<b>Delirium Quality Improvement – Patient Safety Priority</b>	<b>Petra Pardy</b> (Executive Director, Health Services Chilliwack/Hope/Agassiz and Chilliwack and Fraser Canyon Hospitals)	\$28,198.63	<b>\$28,198.63</b>	\$0	Empower
<b>Implementation of the Regional Older Adult Framework and “Senior Friendly Care”</b>	<b>Petra Pardy</b> (Executive Director, Health Services Chilliwack/Hope/Agassiz and Chilliwack and Fraser Canyon Hospitals)	\$35,248.80	<b>\$35,248.80</b>	\$8,573.98	Empower
<b>Fall 2020 preparation for COVID-19 in Fraser Health Long-Term Care Sites: Collaboration between MHOs and Physicians Working in LTC</b>	<b>Dr. Akber Mithani</b> (Regional Medical Director, Residential Care)	\$24,177.90	<b>\$22,371.82</b>	\$12,240.69	Empower
<b>Physician Engagement for Virtual Health</b>	<b>Tracy Irwin</b> (Executive Director, Innovation, Planning and Transformation)	\$20,000.00	<b>\$20,000.00</b>	\$317.94	Involve
<b>MHSU Community Redesign – Team Based Care/Inter Professional Collaboration</b>	<b>Nadine Kainz</b> (Director, Primary & Community Care Transformation)	\$5,722.92	<b>\$5,722.92</b>	\$4,570.40	Involve
<b>Engaging physicians in collaborative values-based practice to enhance wellness and patient-centred care</b>	<b>Dr. Dao Nguyen</b> (Regional Division Head, Plastic Surgery)	\$36,483.62	<b>\$36,483.62</b>	\$33,677.83	Collaborate

	<b>Bashir Jiwani</b> (Executive Director, Ethics Services and Diversity Services)				
<b>MyChart Patient Portal</b>	<b>Cindy Convey</b> (Director, Corporate and eHealth Services)	\$37,000.00	<b>\$37,000.00</b>	\$0	Consult
<b>Fraser Salish Physician Engagement for Cultural Safety</b>	<b>Carolyn Neufeld</b> (Executive Director, Aboriginal Health)	\$38,900.00	<b>\$38,900.00</b>	\$0	Collaborate
<b>Hospital at Home – LMH &amp; SMH – Phase 1</b>	<b>Michele Lane</b> (Executive Director, Surrey Community Health Services, JPOCSC, Renal Services)	\$99,300.00	<b>\$75,000.00</b>	\$3,735.82	Collaborate
<b>Palliative Care Service Delivery Model education and training – palliative approach education session</b>	<b>Dr. Andrew Collins</b> (Regional Medical Director, Palliative Medicine)	\$3,179.40	<b>\$3,179.40</b>	\$3,020.43	Empower
<b>Development of a clinical care and research network for COVID-19 survivors in BC – Fraser Health Regional Clinic and Program</b>	<b>Michele Lane</b> (Executive Director, Surrey Community Health Services, JPOCSC, Renal Services)	\$17,168.76	<b>\$17,168.76</b>	\$1,271.76	Collaborate
<b>Total</b>			<b>\$890,479.28</b>	\$279,851.13	
			<b>2020/21 Budget</b>	<b>\$370,000.00<sup>2</sup></b>	
			<b>Surplus/Deficit</b>	<b>\$90,148.87</b>	

<sup>2</sup> 2020/21 Budget has been reduced by \$50,000 due to overutilization in 2019/20 as well as project delays due to COVID-19.

## Health System Redesign Projects – 2021/22

Project Name	Project Lead/Physician Lead/Program Sponsor	Overall Budget Request	Approved Funding	YTD Expenditures (May 4, 2022)	IAP2 Level of Engagement
<b>Infrastructure</b>		\$30,000.00	<b>\$30,000.00</b>	\$30,000.00	
<b>MyChart Patient Portal</b>	<b>Cindy Convey</b> (Executive Director, eHealth & Business Services)	\$37,000.00	<b>\$37,000.00</b>	\$0	Consult
<b>Fraser Salish Physician Engagement for Cultural Safety</b>	<b>Carolyn Neufeld</b> (Executive Director, Aboriginal Health)	\$38,900.00	<b>\$38,900.00</b>	\$11,954.56	Collaborate
<b>Hospital at Home – FMH &amp; SMH – Phase 1</b>	<b>Michele Lane</b> (Executive Director, Surrey Community Health Services, JPOCSC, Renal Services)	\$99,300.00	<b>\$75,000.00</b>	\$0	Collaborate
<b>Development of a clinical care and research network for COVID-19 survivors in BC – Fraser Health Regional Clinic and Program</b>	<b>Michele Lane</b> (Executive Director, Surrey Community Health Services, JPOCSC, Renal Services)	\$17,168.76	<b>\$17,168.76</b>	\$6,835.71	Collaborate
<b>Anesthesia Information Management System (AIMS) Phase 4</b>	<b>Cindy Convey</b> (Executive Director, eHealth & Business Services)	\$24,799.32	<b>\$24,799.32</b>	\$15,420.10	Collaborate
<b>Virtual Health Addictions Clinic Program Expansion</b>	<b>Meryl McDowell</b> (Executive Director, Mental Health and Substance Use)	\$15,897.00	<b>\$15,897.00</b>	\$10,611.25	Collaborate
<b>Physician Recruitment and Onboarding for Medical Imaging</b>	<b>Dr. Emil J Lee</b> (RMD, Medical Imaging)	\$1,388.76	<b>\$1,388.76</b>	\$0	Collaborate
<b>Continued Implementation of the Regional Older Adult Framework and “Senior Friendly Care” Across FH</b>	<b>Dr. Pamela Thornton</b> (RMD, Geriatrics)	\$47,691.00	<b>\$47,691.00</b>	\$12,240.70	Collaborate

<b>Delirium Quality Improvement – Patient Safety Priority</b>	<b>Petra Pardy</b> (Executive Director, Health Services Chilliwack/Hope/Agassiz and Chilliwack and Fraser Canyon Hospitals)	\$44,511.60	<b>\$44,511.60</b>	\$6,716.49	Collaborate
<b>Frailty Prevention in Primary Care and Community Health Services in FH</b>	<b>Dr. Grace Park</b> (RMD, MAiD & Home Health, Specialized Community Health Services, CMF)	\$28,932.54	<b>\$28,932.54</b>	\$2,734.31	Involve
<b>Primary &amp; Community Care – Health Informatics Enablement Program</b>	<b>Cindy Convey</b> (Executive Director, eHealth & Business Services)	\$15,499.58	<b>\$15,499.58</b>	\$8,345.94	Collaborate
<b>Medical Assistance in Dying in Fraser Health</b>	<b>Dr. Grace Park</b> (RMD, MAiD & Home Health, Specialized Community Health Services, CMF)	\$40,696.32	<b>\$40,696.32</b>	\$2,146.10	Involve
<b>MHSU Community Redesign – Team Based Care/ Inter-Professional Collaboration</b>	<b>Meryl McDowell</b> (Executive Director, Mental Health and Substance Use)	\$14,943.18	<b>\$14,943.18</b>	\$1,907.65	Collaborate
<b>Palliative approach to the Complex Medically Frail – SCSP integration</b>	<b>Dr. Andrew Collins</b> (Regional Medical Director, Palliative Medicine)	\$17,486.70	<b>\$17,486.70</b>	\$0	Collaborate
<b>Redesign of the Triage Process for Fraser Health Regional Withdrawal Management</b>	<b>Meryl McDowell</b> (Executive Director, Mental Health and Substance Use)	\$21,620.00	<b>\$21,620.00</b>	\$21,619.95	Collaborate
<b>FH Stroke Strategy</b>	<b>Martha Cloutier</b> (Executive Director, SMH & JPOCSC)	\$24,000.00	<b>\$24,000.00</b>	\$12,002.25	Collaborate
<b>ACP Pathways Engagement Project</b>	<b>Dr. Andrew Collins</b> (Regional Medical Director, Palliative Medicine)	\$3,974.25	<b>\$3,974.25</b>	\$1,907.64	Empower

<b>Virtual Health Ambulatory Enablement</b>	<b>Tracy Irwin</b> (Executive Director, Innovation, Transformation & Research)	\$10,071.81	<b>\$10,071.81</b>	\$0	Involve
<b>FH UPCC Visit and Attachment Improvement</b>	<b>Kathleen Chouinor</b> (Executive Director, Primary Health Care & Chronic Disease Management) <b>Dr. Peter Barnsdale</b> (RMD, Primary Care Integration)	\$133,534.80	<b>\$60,000.00</b>	\$12,479.18	Involve
<b>Palliative Care Pathways Engagement Project</b>	<b>Dr. Andrew Collins</b> (Regional Medical Director, Palliative Medicine)	\$9,220.26	<b>\$9,220.26</b>	\$2,464.04	Empower
<b>Influenza Planning</b>	<b>Kathleen Chouinor</b> (Executive Director, Primary Health Care & Chronic Disease Management)	\$7,948.50	<b>\$7,948.50</b>	\$0	Involve
<b>Physician involvement in CQ&amp;PS Policy Development and QI Initiatives</b>	<b>Lesli Matheson Jennings</b> (Executive Director, Clinical Quality & Strategic Priorities) <b>Dr. Dave Williams</b> (EMD, Quality & Patient Safety)	\$19,076.40	<b>\$58,693.75</b>	\$54,693.62	Involve
<b>Fraser Health Emergency Department Builds &amp; Integration of Emergency Network Model of Care</b>	<b>Dr. Craig Murray</b> (RMD, Emergency Medicine)	\$25,435.20	<b>\$25,435.20</b>	\$25,792.80	Collaborate
<b>Fraser Health Regional Simulation Curriculum Project</b>	<b>Dr. Wesley Jang</b> (Medical Lead, Regional Simulation Program)	\$31,794.00	<b>\$31,794.00</b>	\$0	Collaborate

<b>QI Publication</b>	<b>Lesli Matheson Jennings</b> (Executive Director, Clinical Quality & Strategic Priorities) <b>Dr. Dave Williams</b> (EMD, Quality & Patient Safety)	\$19,080.00	<b>\$0</b>	\$0	Collaborate
<b>Unit-based Quality Improvement (tQI) Physician Champion</b>	<b>Dr. Dave Williams</b> (EMD, Quality & Patient Safety)	\$80,756.76	<b>\$40,000.00</b>	\$0	Collaborate
<b>Virtual Health (MHSU)</b>	<b>Anna Cosslett</b> (Executive Director, Virtual Health)	\$75,000.00	<b>\$40,000.00</b>	\$0	Involve
<b>Physician Engagement Sessions- Sexual Health and Blood Borne Infections (SHBBI) Program Regional Youth Clinics</b>	<b>Amrit Rai</b> (Executive Director, Population & Public Health)	\$10,015.11	<b>\$10,968.93</b>	\$10,333.05	Involve
<b>TeleRehabilitation (TR) for Elective Hip/Knee Arthroplasties</b>	<b>Scott Brolin</b> (Executive Director, New Westminster & Tri-Cities, ERH, QPCC, Regional Rehab Network)	\$7,621.92	<b>\$7,621.92</b>	\$1,430.76	Involve
<b>Timely Transfer of Strokes from Acute Care to Stroke Rehabilitation</b>	<b>Scott Brolin</b> (Executive Director, New Westminster & Tri-Cities, ERH, QPCC, Regional Rehab Network)	\$3,179.40	<b>\$3,179.40</b>	\$476.91	Collaborate
<b>Health System Redesigns to Address the Climate and Ecological Crisis</b>	<b>Dr. Emily Newhouse</b> (Medical Health Officer)	\$9,538.00	<b>\$9,538.00</b>	\$6,939.13	Collaborate
<b>Home - Physician Engagement in Health Authority System Redesign</b>	<b>Annika Janssens</b> (Director, Clinical Operations)	\$33,383.70	<b>\$33,383.70</b>	\$0	Involve
<b>Surgical Safety Initiative</b>	<b>Cindy Laukkanen</b> (Executive Director, Surgical Information Systems, MDR)	\$16,854.00	<b>\$16,854.00</b>	\$11,763.78	Collaborate
<b>Timely Prosthetic Fitting for Amputations</b>	<b>Scott Brolin</b> (Executive Director, New Westminster &	\$3,815.28	<b>\$3,815.28</b>	\$1,351.26	Collaborate

	Tri-Cities, ERH, QPCC, Regional Rehab Network)				
<b>Seamless Transitions for Emergent QPCC Rehab Patients Requiring Higher Level of Care</b>	<b>Scott Brolin</b> (Executive Director, New Westminster & Tri-Cities, ERH, QPCC, Regional Rehab Network)	\$3,815.28	<b>\$3,815.28</b>	\$1,828.18	Collaborate
<b>Antimicrobial Stewardship in SMH Critical Care</b>	<b>Linda Dempster</b> (VP Patient Experience)	\$14,625.24	<b>\$14,625.24</b>	\$1,001.51	Empower
<b>Security Awareness and Training Physician Outreach</b>	<b>Alim Sunderji</b> (Executive Director, Information Technology Services)	\$12,717.60	<b>\$12,717.60</b>	\$0	Empower
<b>Hospice Discharge Redesign</b>	<b>Cheryl Beach</b> (Executive Director, Integrated Community Services)	\$3,656.31	<b>\$3,656.31</b>	\$0	Empower
<b>Virtual End of Life (EOL) Sharing space</b>	<b>Cheryl Beach</b> (Executive Director, Integrated Community Services)	\$1,589.70	<b>\$1,589.70</b>	\$1,271.76	Collaborate
<b>Physician Engagement for Phase 2 – Physician Activity Reports</b>	<b>Dr. Dayan Muthayan</b> (Executive Medical Director, Physician Partnerships & Performance)	\$14,000.00	<b>\$1,122.99</b>	\$1,112.86	Involve
<b>RCH Critical Care Strategic Plan 2022-2027 Development</b>	<b>Sheila Finamore</b> ( Executive Director, RCH & Executive Clinical Lead RCH Redevelopment)	\$45,754.56	<b>\$3,812.88</b>	\$0	Collaborate
<b>Total</b>			<b>\$909,373.76</b>	\$277,381.47	
			<b>2021/22 Budget</b>	<b>\$510,000.00<sup>3</sup></b>	
			<b>Surplus/Deficit</b>	<b>\$232,618.53</b>	

<sup>3</sup> 2021/22 budget include \$420,000 + 2020/21 surplus of \$90,000.00



## Health System Redesign Projects – 2022/2023

Project Name	Project Lead/Physician Lead/Program Sponsor	Overall Budget Request	Approved Funding	YTD Expenditures (March 31, 2023)	IAP2 Level of Engagement
<b>Infrastructure (Admin)</b>		\$30,000.00	<b>\$30,000.00</b>		
<b>Physician Engagement for Phase 2 – Physician Activity Reports</b>	<b>Dr. Kavita Sarwal</b> (Leader, Strategic Transformation)	\$13,184.31	<b>\$13,184.31</b>	\$7,233.59	Involve
<b>Continued Implementation of the Regional Older Adult Framework and “Senior Friendly Care” Across FH</b>	<b>Dr. Pamela Thornton</b> (Regional Medical Director- Emergency)	\$23,845.50	<b>\$23,845.50</b>	\$4,331.94	Collaborate
<b>Delirium Quality Improvement - Patient Safety Priority</b>	<b>Petra Pardy</b> (Executive Director, Health Services Area)	\$22,255.80	<b>\$22,255.80</b>	\$13,040.84	Collaborate
<b>RCH Critical Care Strategic Plan 2022-2027 Development</b>	<b>Tiffany Fabro</b> (Project Leader, Clinical Operations)	\$41,941.68	<b>\$41,941.68</b>	\$3,263.95	Collaborate
<b>RCH Medical Ambulatory Clinic Project</b>	<b>Gurvir (Gary) Kainth</b> (Manager, Clinical Operations)	\$4,292.19	<b>\$4,292.19</b>	\$0	Collaborate
<b>Physician Involvement in CQ&amp;PS Policy Development and QI Initiatives</b>	<b>Dr. Dave Williams</b> (EMD- Quality and Patient Safety); <b>Lesli Matheson</b> (ED- Clinical Quality and Strategic Priorities)	\$20,000.00	<b>\$20,000.00</b>	\$30,372.92	Consult
<b>Antimicrobial Stewardship in SMH Critical Care</b>	<b>Kevin Afra</b> (Medical Director)	\$13,989.36	<b>\$13,989.36</b>	\$7,516.65	Empower

<b>Fraser Health Authority UPCC Visit and Attachment Improvement</b>	<b>Kathleen Chouinor</b>	\$22,255.80	<b>\$22,255.80</b>	\$10,447.47	Collaborate
<b>Timely Prosthetic Fitting for Amputations</b>	<b>Vivian Ng</b> (Project Leader, Clinical Operations)	\$1,430.73	<b>\$1,430.73</b>	\$715.38	Collaborate
<b>Timely Transfer of Strokes from Acute Care to Stroke Rehabilitation</b>	<b>Vivian Ng</b> (Project Leader, Clinical Operations)	\$1,589.70	<b>\$1,589.70</b>	\$0	Collaborate
<b>Seamless Transitions for Emergent QPCC Rehab Patients Requiring Higher Level of Care</b>	<b>Vivian Ng</b> (Project Leader, Clinical Operations)	\$794.85	<b>\$794.85</b>	\$0	Collaborate
<b>SHBBI Youth Clinic Physician Engagement</b>	<b>Dania Mechan</b> (Nurse, Community Health)	\$25,657.34	<b>\$25,657.34</b>	\$21,389.03	Involve
<b>Physician Recruitment and Onboarding for Medical Imaging</b>	<b>Dr. Emil J Lee</b> (Regional Medical Director- Medical Imaging)	\$4,515.28	<b>\$4,515.28</b>	\$0	Involve
<b>Fraser Health Regional Simulation Curriculum Project</b>	<b>Dr. Wesley Jang</b> (Medical Lead, Regional Simulation Program)	\$31,794.00	<b>\$31,794.00</b>	\$11,737.32	Collaborate
<b>FH Stroke Unit Project</b>	<b>Trudy Robertson</b> (Clinical Nurse Specialist)	\$23,845.50	<b>\$23,845.50</b>	\$19,205.68	Collaborate
<b>Surgical Safety Initiative</b>	<b>Dave Williams; Cindy Laukkanen; Lesli Matheson Jennings; Dave Konkin</b>	\$20,670.00	<b>\$20,670.00</b>	\$19,398.36	Collaborate

<b>tQI Collaborative Physician Champions and Subject Matter Experts</b>	<b>Parveen Sangha</b> (Manager, Surgical Quality Improvement and Clinical Quality)	\$130,349.70	<b>\$60,000.00</b>	\$2,003.02	Collaborate
<b>Right Patient, Right Place for Spinal Cord Injury Inpatient Rehabilitation Candidates</b>	<b>Dr. Andrew Dawson</b> (Regional Medical Director- Rehabilitation)	\$3,179.40	<b>\$3,179.40</b>	\$238.46	Empower
<b>Creating a Centralized Electronic Referral System forPhysiatry</b>	<b>Dr. Andrew Dawson</b> (Regional Medical Director- Rehabilitation)	\$3,815.28	<b>\$3,815.28</b>	\$158.97	Involve
<b>Palliative approach to the Complex Medically Frail – SCSP integration</b>	<b>Dr. Andrew Collins</b> (Regional Medical Director- Palliative Medicine)	\$24,481.38	<b>\$24,481.38</b>	\$0	Involve
<b>Virtual End of Life (EOL) Sharing Space</b>	<b>Dr. Andrew Collins</b> (Regional Medical Director- Palliative Medicine)	\$4,769.10	<b>\$4,769.10</b>	\$2,384.55	Collaborate
<b>Implementing Tele-First Outpatient Rehabilitation Service Model for Elective Hip/Knee Arthroplasties</b>	<b>Greg O'Leary</b> (Virtual Health Clinical Lead)	\$635.88	<b>\$635.88</b>	\$0	Involve
<b>MAID development of metrics to assess patient andfamily satisfaction</b>	<b>Dr. Grace Park</b> (Regional Medical Director- Home Health)	\$19,076.40	<b>\$19,076.40</b>	\$0	Collaborate
<b>Proposal for Fraser Track Internal Medicine Residency Program1</b>	<b>Dr. Mark Ballard</b> (Regional Medical Director-Geriatrics)	\$26,547.99	<b>\$26,547.99</b>	\$23,304.65	Collaborate

<b>Fraser Health Emergency Department Builds &amp; Integration of Emergency Network Model of Care</b>	<b>Dr. Craig Murray</b> (Regional Medical Director-Emergency Medicine)	\$26,706.96	<b>\$26,794.00</b>	\$7,630.56	Consult
<b>Access and Flow: Focus group with Community GPs re Acute to Community Transition for Patients</b>	<b>Dr. Grace Park</b> (Regional Medical Director- Home Health)	\$15,897.66	<b>\$15,897.66</b>	\$0	Collaborate
<b>Breaking the Cycle of Recurrent Fracture: Scaling up a Secondary Fracture Prevention Program in FH to Inform Spread Across BC</b>	<b>Dr. Sonia Singh</b>	\$26,000.00	<b>\$26,000.00</b>	\$22,744.49	Collaborate
<b>Emergency Department Predictive Analytics Projects for EDLOS, flow and staffing</b>	<b>Dr. Craig Murray</b> (Regional Medical Director-Emergency Medicine)	\$20,579.06	<b>\$20,579.06</b>	\$8,266.44	Collaborate
<b>Development of a clinical care and research network for COVID-19 survivors in BC – Fraser Health Regional Clinic and Program</b>	<b>Dr. Peter Birks</b>	\$8,425.41	<b>\$8,425.41</b>	\$0	Collaborate
<b>Medical Staff Editorial Board</b>	<b>Dr. Paul Johar</b> (EMD Wellness and Partnerships)	\$6,358.80	<b>\$6,358.80</b>	\$1,086.30	Empower
<b>Health Informatics &amp; Divisions of Family Practice Collaboration</b>	<b>Aneet Sahota</b> (Director, Health Informatics)	\$16,532.88	<b>\$16,532.88</b>	\$4,143.30	Collaborate
<b>Specialized Seniors Clinics and Divisions of Family Practice Collaborative</b>	<b>Belinda Rodis</b>	\$20,983.20	<b>\$20,983.20</b>	\$4,053.75	Collaborate
<b>RCH Wound Care Services Optimization Project</b>	<b>Amera Taylor</b> (Manager, Clinical Operations)	\$7,630.56	<b>\$7,630.56</b>	\$0	Collaborate
<b>Physician Engagement in Access and Flow Improvements (Capacity and 10 hour rule)</b>	<b>Dr. Lee Ann Martin</b> (Regional Medical Director, Access and Flow)	\$28,000.00	<b>\$28,000.00</b>	\$1,271.76	Collaborate

<b>Designing and Testing a Regional (FHA) Wound Care Program</b>	<b>Dr. John Hwang</b>	\$30,000.00	<b>\$30,000.00</b>	\$13,730.74	Collaborate
<b>Reducing greenhouse gas emissions from inhalers and improving patient care</b>	<b>Dr. Ingrid Tyler</b> (EMD/Medical Health Officer, Population and Public Health)	\$44,616.00	<b>\$44,616.00</b>	\$15,324.72	Empower
<b>Virtual Hospital</b>	<b>Michele Lane</b>	\$111,300.00	<b>\$34,980.00</b>	\$0	Collaborate
<b>Department of Palliative Medicine Strategic Planning Event</b>	<b>Dr. Andrew Collins</b> (Regional Medical Director- Palliative Medicine)	\$24,799.32	<b>\$24,799.32</b>	\$24,680.15	Empower <b>Complete</b>
<b>Remote Patient Monitoring (RPM) for Heart Failure Patients</b>	<b>Holly KenndySymonds</b>	\$10,174.08	<b>\$10,174.08</b>	\$3,823.40	Consult
<b>Anesthesia Information Management System (AIMS) Phase 4</b>	<b>Amanda Magalhaes</b>	\$47,691.00	<b>\$47,691.00</b>	\$0	Collaborate
<b>GYNE out of the OR at SMH/JPOCSC</b>	<b>Dr. Justin Mui</b>	\$8,743.5	<b>\$8,743.35</b>	\$5,027.73	Collaborate
<b>Improving the patient experience for surgical management of non-palpable breast lesions</b>	<b>Dr. Michelle Goecke</b>	\$15,897.00	<b>\$15,897.00</b>	\$5,885.87	Collaborate
<b>Multidisciplinary care-plan to treat complex neuropathic pain, in end stage oncology patients receiving intensive palliative care interventions</b>	<b>Dr. Andrew Collins</b> (Regional Medical Director- Palliative Medicine)	\$15,897.00	<b>\$15,897.00</b>	\$0	Collaborate
<b>Palliative Medicine Regional Simulation Curriculum Project</b>	<b>Dr. Andrew Collins</b> (Regional Medical	\$7,153.65	<b>\$7,153.65</b>	\$3,685.29	Empower

	Director- Palliative Medicine)				
<b>Expansion of the RCH infant at high-risk for developmental dysplasia of the hip (DDH) screening program to Surrey Memorial Hospital</b>	<b>Dr. Shafique Pirani; Dr. Magdalena Tarchala</b>	\$24,005.80	<b>\$24,005.80</b>	\$4,363.02	Collaborate
<b>Regional Associate Physician (AP) Program implementation</b>	<b>Dr. Raymond Dong</b> (EMD-Practice Improvement and Medical Staff Services)	\$38,152. 80	<b>\$38,152.80</b>	\$0	Empower
<b>Decreasing Length of Stay for Lobectomy Patients</b>	<b>Dr. Chuck Wen</b>	\$4,769.10	<b>\$4,769.10</b>	\$4,461.24	Collaborate
<b>PROACT: PeRiOperative Acute Care Team. Being proactive about improving care for RCH surgical patients</b>	<b>Dr. Emily Lai</b>	\$13,619.55	<b>\$13,619.55</b>	\$1,548.23	Empower
<b>Internal Medicine Unit and Internal Medicine Support</b>	<b>Dr. Mark Ballard</b> (Regional Medical Director- Medicine)	\$6,049.2	<b>\$6,049.2</b>	\$0	Empower
<b>Total</b>			<b>\$935,879.04</b>	<b>\$411,534.84</b>	
			<b>2022/23 Budget<sub>1</sub></b>	\$682,200.00	
			<b>Surplus/Deficit</b>	\$232,618.53	

<sup>1</sup> 2022-23 budget include \$450,000 + 2021-22 surplus of \$232,000