

Health System Redesign Projects – 2018/2019

Project Name	Project Lead/Physician Lead/Program Sponsor	Overall Budget Request	Approved Funding	Funding Utilized	IAP2 Level of Engagement
Trauma Informed Practice and Resiliency Course – “Staying Human(e)”	Dr. Neil Barclay (RMD, Emergency Medicine)	\$57,277.77	\$20,000.00	\$25,218.71	Empower
Improvement of Hospitalist Handover Project	Dr. Vandad Yousefi (RMD, Hospital Medicine)	\$6,019.65	\$6,019.65	\$6,904.43	Empower
Emergency Network QI Bootcamp	Dr. Neil Barclay (RMD, Emergency Medicine)	\$44,181.20	\$44,181.20	\$33,845.85	Empower
Fraser Health Emergency Department Builds & Integration of Emergency Network Model of Care	Dr. Neil Barclay (RMD, Emergency Medicine)	\$59,960.20	\$59,960.20	\$54,013.38	Empower
Primary and Community Care Redesign Engagement Sessions	Tracy Irwin (Executive Director, Innovation, Planning, and Transformation)	\$29,278.64	\$29,278.64	\$17,323.32	Consult
Primary & Community Care – Health Informatics Enablement Program	Tracy Irwin (Executive Director, Innovation, Planning, and Transformation)	\$36,330.76	\$36,330.76	\$10,776.11	Collaborate
Physician engagement for delirium quality improvement and Patient Safety Priority	Dr. Pamela Thornton (RMD, Geriatric Medicine) Dr. Vandad Yousefi (RMD, Hospital Medicine)	\$43,734.00	\$43,734.00	\$18,622.51	Empower
RMH Primary Care Redesign	Valerie Spurrell (Executive Director, Maple Ridge and Pitt Meadows Health Services & Ridge Meadows Hospital)	\$27,726.00	\$27,726.00	\$8,785.98	Collaborate
Burnaby Primary Care Network (PCN) – Community Engagement	Eunice Cho (Director, Clinical Operations)	\$65,413.53	\$65,413.53	\$47,118.14	Collaborate
Pediatrics Physician Team Building Activity	Dr. Mark Sorial	\$37,869.60	\$16,000.00	\$8,346.82	Collaborate
Mission Primary Care Network (PCN)	Irene Sheppard (Executive Director, Residential & Assisted	\$10,187.22	\$10,187.22	\$6,246.83	Collaborate

	Living Contract Services and Access, Care & Transition Services)				
Care & Discharge Planning Summit		\$1,750.00	\$1,750.00	\$1,749.36	-
Abbotsford Primary Care Network	Irene Sheppard (Executive Director, Residential & Assisted Living Contract Services and Access, Care & Transition Services)	\$17,945.88	\$17,945.88	\$0	Collaborate
Primary and Community Care Home Health redesign (Langley)	Jason Cook (Executive Director, Langley Health Services and LMH)	\$6,379.95	\$6,379.95	\$1,203.96	Collaborate
Stroke Strategy Implementation	Dr. John Diggle (RMD, Medicine)	\$37,870.00	\$28,400.00	\$10,729.72	Collaborate
Chilliwack, Hope, Agassiz Specialist Community Services Planning (SCSP)	Petra Pardy (Executive Director, Health Services Chilliwack/Hope/Agassiz and Chilliwack and Fraser Canyon Hospitals)	\$41,795.8	\$41,795.8	\$368.48	Involve
Improving patient flow and reducing length of stay within hospitalist programs	Dr. Vandad Yousefi (RMD, Hospital Medicine)	\$19,492.62	\$18,892.62	\$14,084.79	Empower
Langley Hip/Knee replacement central intake - local surgeon engagement	Dr. Ralph Belle (RMD, Surgery)	\$1,578.00	\$1,578.00	\$789.00	Empower
Improving care for patients with in-patient sepsis	Dr. Vandad Yousefi (RMD, Hospital Medicine)	\$2,771.48	\$2,771.48	\$4,198.14	Empower
Digital Health Transformation: Explorations with Microsoft and Primary & Community Care Network	Tracy Irwin (Executive Director, Innovation, Planning, and Transformation)	\$18,727.8	\$18,727.80	\$9,765.23	Involve
Physician Engagement in Primary and Community Care Redesign and Integration	Dr. Grace Park (RMD, Home Health)	\$14,050.16	\$14,050.16	\$14,050.16	Collaborate
Standardizing Care Through Optimizing Admission Pre-printed Order Sets	Dr. Vandad Yousefi (RMD, Hospital Medicine)	\$6,153.42	\$6,153.42	\$7,491.12	Empower

Regional Surgical Safety Project	Dr. Ralph Belle (RMD, Surgery) Dr. Dave Williams (EMD, Quality and Patient Safety)	\$34,973.00	\$34,973.00	\$34,973.00	Collaborate
Optimizing CHF care for hospitalist patients - project exploration	Dr. Vandad Yousefi (RMD, Hospital Medicine)	\$2,719.60	\$2,719.60	\$2,719.60	Empower
Infrastructure		\$20,000.00	\$20,000.00	\$35,934.36	
Total			\$577,673.91¹	\$375,259.00	

SUMMARY	
HSR Budget	\$ 365,000.00
Additional Funding	\$ 10,259.00
HSR Project Expenditures	\$ 375,259.00
HSR - Surplus/Deficit	\$ 0.00

103% of the funding was utilized by Health System Redesign Projects in 2018/19.

¹ Over-allocation of budget due to historic trend of under-utilization of project funds from project delays and/or reduced physician participation.

Health System Redesign Projects – 2019/2020

Project Name	Project Lead/Physician Lead/Program Sponsor	Overall Budget Request	Approved Funding	YTD Expenditures (September 14, 2020)	IAP2 Level of Engagement
Regional Oncology Strategy Development	Dr. John Diggle (RMD, Medicine)	\$15,888.36	\$15,888.36	\$0	Collaborate
Home Based Primary Care for the Frail Seniors in WRSS Community	Dr. Grace Park (RMD, Home Health)	\$48,172.95	\$48,172.95	\$7,980.85	Empower
Physician Recruitment and Onboarding for Medical Imaging	Dr. Emil Lee (RMD, Medical Imaging)	\$2,705.00	\$2,705.00	\$556.40	Inform
Stroke Strategy Implementation	Dr. John Diggle (RMD, Medicine)	\$57,229.00	\$41,445.84	\$41,968.08	Collaborate
Fraser Health Emergency Cardiac Care Program	Kevin Hare (Executive Director, Clinical Quality and Strategic Priorities)	\$51,506.28	\$51,506.28	\$54,156.20	Collaborate
Regional Physician Wellness Project	Dr. Connie Ruffo	\$47,289.00	\$27,861.25	\$27,443.43	Empower
MHSU Older Adult Strategy	Dr. Hem Phaterpekar (Regional Division Head, Geriatric Psychiatry) Dr. Anson Koo (Program Medical Director & Regional Department Head, Mental Health & Substance Use)	\$2,861.00	\$2,861.00	\$3,509.34	Collaborate
MMH Emergency Department model of care	Dr. Neil Barclay (RMD, Emergency Medicine)	\$16,577.33	\$15,862.00	\$3,156.93	Collaborate
Improving care for patients hospitalized with CHF: reducing length of stay and readmission rates	Dr. Jane Van Den Biggelaar Dr. Vandad Yousefi (RMD, Hospital Medicine)	\$15,923.72	\$15,923.72	\$5,025.61	Empower

MHSU Redesign - Team Based Care/Inter-Prof. Collaboration	Andy Libbiter (Executive Director, Mental Health and Substance Use)	\$39,728.32	\$39,728.32	\$11,174.58	Involve
Primary & Community Care – Health Informatics Enablement Program	Kathleen Chouinor (Executive Director, Primary Care & Chronic Disease Management)	\$21,714.52	\$21,714.52	\$15,160.03	Collaborate
The CMPA Surgical Safety Course	Kevin Hare (Executive Director, Clinical Quality and Strategic Priorities)	\$51,506.28	\$51,506.28	\$42,921.90	Collaborate
Improving access and patient flow - hospitalist program - phase 2	Dr. Vandad Yousefi (RMD, Hospital Medicine)	\$40,639.60	\$40,639.60	\$15,895.79	Collaborate
Delirium Quality Improvement and Patient Safety Priority	Dr. Pamela Thornton (RMD, Geriatric Medicine)	\$79,435.12	\$79,435.12	\$23,155.53	Empower
Regional Seniors Strategy	Dr. Pamela Thornton (RMD, Geriatric Medicine)	\$8,769.68	\$8,769.68	\$2,569.45	Empower
Fraser Health Emergency Department Builds & Integration of Emergency Network Model of Care	Dr. Neil Barclay (RMD, Emergency Medicine)	\$63,516.00	\$63,516.00	\$13,512.46	Empower
Developing a Fraser Health model for Transitional Pain Services	Dr. Alyssa Hodgson	\$14,782.30	\$14,782.30	\$9,573.28	Collaborate
Addressing Avoidable Admissions at Langley Memorial Hospital (Access and Flow)	Jason Cook (Executive Director, Health Services Area)	\$5,532.34	\$5,532.34	\$5,154.69	Collaborate
Regional Surgical Safety Project	Dr. Ralph Belle (RMD, Surgery) Kevin Hare (Executive Director, Clinical Quality and Strategic Priorities) Dr. Dave Williams (EMD, Quality and Patient Safety)	\$34,973.00	\$34,973.00	\$6,019.55	Collaborate
Improving inpatient sepsis for hospitalized patients - phase 2	Dr. Alison Morris Dr. Vandad Yousefi (RMD, Hospital Medicine)	\$23,583.46	\$23,583.46	\$2,878.57	Empower

Hospitalists Improvement Initiative	Dr. Peter Blair (EMD, Medical Affairs)	\$17,802.00	\$17,802.00	\$16,205.43	Collaborate
Primary and Community Care Redesign in Langley	Jason Cook (Executive Director, Health Services Area)	\$5,043.88	\$5,043.88	\$0	Involve
MyChart - Patient Portal	Cindy Convey (Executive Director, eHealth & Technology Services)	\$52,665.60	\$25,000.00	\$79.49	Collaborate
Patient Safety Priorities Strategic Planning Day	Kevin Hare (Executive Director, Clinical Quality and Strategic Priorities)	\$32,810.88	\$30,522.24	\$9,643.21	Collaborate
Building an Integrated System of Health for Chilliwack, Agassiz, and Hope	Petra Pardy (Executive Director, Health Services Area)	\$39,578.96	\$39,578.96	\$22,506.59	Collaborate
Abbotsford Urgent Primary Care Centre Project Planning	Laurie Leith (VP, Regional Hospitals & Communities)	\$50,438.80	\$15,696.80	\$673.85	Collaborate
Burnaby, Specialized Community Services Program (SCSP)	Leanne Appleton (Executive Director, Health Services Area)	\$19,940.10	\$19,940.10	\$3,418.87	Involve
Specialized community services programs for complex medical/frail	Irene Sheppard (Executive Director, Residential & Assisted Living Contract Services and Access, Care & Transition Services)	\$27,800.00	\$27,800.00	\$7,075.43	Involve
Improving handovers between hospital-based physicians – consolidation phase	Dr. Vandad Yousefi (RMD, Hospital Medicine)	\$16,172.40	\$16,172.40	\$6,196.08	Empower
Addiction Medicine Community Clinics Redesign/Expansion	Dr. Sharon Vipler (Regional Division Head, Addictions)	\$39,014.45	\$20,000.00	\$5,776.15	Collaborate
Burnaby, Chronic Disease Prevention and Management	Leanne Appleton (Executive Director, Health Services Area)	\$16,172.40	\$16,172.40	\$2,039.65	Involve
Surrey-Newton UPCC	Michele Lane (Executive Director, Community Health Services Surrey)	\$12,129.30	\$12,129.30	\$6,334.19	Collaborate

Valued Physician Initiative - Physician Activity Report Project	Dr. Dayan Muthayan (EMD, Physician Partnerships & Performance)	\$20,000.00	\$20,000.00	\$1,430.73	Empower
Comprehensive Assessment and Monitoring Process (CAMP)	Kevin Hare (Executive Director, Clinical Quality and Strategic Priorities)	\$39,742.50	\$39,742.50	\$0	Empower
Medical Assistance in Dying	Dr. Grace Park (RMD, Home Health)	\$18,184.08	\$18,184.08	\$1,935.18	Collaborate
Palliative Care Service Model Education and Training	Dr. Doris Barwich (RMD, Palliative Medicine)	\$54,000.00	\$20,000.00	\$0	Empower
Infrastructure		\$30,000.00	\$30,000.00	\$32,684.00	
Total			\$980,191.68	\$418,343.72	

SUMMARY	
HSR Budget	\$ 365,000.00
HSR Project Expenditures	\$ 418,434.72
HSR - Surplus/Deficit	-\$53,343.72

115% of the funding was utilized by Health System Redesign Projects in 2019/20.

Health System Redesign Projects – 2020/21

Project Name	Project Lead/Physician Lead/Program Sponsor	Overall Budget Request	Approved Funding	YTD Expenditures (September 22, 2021)	IAP2 Level of Engagement
JCC Rate Retro 2019/20 to 2020/21 (unfunded)		\$55,000.00	\$55,000.00	\$55,000.00	
HSR Retro Administrative Cost (one-time 2020/21)		\$25,000.00	\$25,000.00	\$25,000.00	
Infrastructure		\$30,000.00	\$30,000.00	\$30,000.00	
Medical Assistance in Dying	Dr. Grace Park (RMD, Home Health)	\$18,184.08	\$18,184.08	\$8,743.35	Collaborate
Palliative Care Service Delivery Model education and training	Dr. Doris Barwich	\$54,000.00	\$20,000.00	\$16,696.11	Empower
Pediatric Asthma Collaborative (PAC)	Dr. Michael Smith (PMD, Pediatrics)	\$17,565.12	\$15,965.12	\$0	Empower
Regional Physician Wellness Strategy – Phase 2	Dr. Connie Ruffo (Co-Chair, Fraser Health Medical Staff Wellness Committee)	\$52,788.94	\$26,000.00	\$16,885.33	Empower
Comprehensive Assessment and Monitoring Process (CAMP)	Lesli Matheson Jennings (Executive Director, Clinical Quality & Strategic Priorities)	\$39,742.50	\$39,742.50	\$0	Involve
Physician Recruitment and Onboarding for Medical Imaging	Dr. Emil J Lee (RMD, Medical Imaging)	\$1,390.00	\$1,390.00	\$0	Collaborate
Specialized Community Service Programs – Chronic Medically Frail	Irene Sheppard (Executive Director, Residential & Assisted Living Contract Services and Access, Care & Transition Services)	\$30,000.00	\$30,000.00	\$0	Consult
Frailty Prevention in Primary Care	Dr. Grace Park (RMD, Home Health)	\$44,716.10	\$44,716.10	\$1,112.79	Empower

FH Cancer Care Strategy	Kathleen Chouinor (Executive Director, Chronic Disease Management and Virtual Health)	\$12,827.76	\$12,827.76	\$0	Collaborate
Development of Fraser Health Regional Pain Committee to Support Implementation of the FH Pain Strategy across the spectrum	Kathleen Chouinor (Executive Director, Chronic Disease Management and Virtual Health)	\$9,500.00	\$9,500.00	\$0	Collaborate
FH Stroke Strategy	Norman Peters (VP, Regional Care Integration)	\$45,783.36	\$45,783.36	\$18,798.20	Collaborate
Primary & Community Care – Health Informatics Enablement Program	Cindy Convey (Executive Director, eHealth and Technology Services)	\$16,057.36	\$16,057.38	\$3,842.82	Collaborate
Rapid Access to Pain Management Consultation and Expertise: A Pilot Program for the Fraser Valley	Kathleen Chouinor (Executive Director, Chronic Disease Management and Virtual Health)	\$15,395.30	\$13,295.00	\$0	Consult
Virtual Care support for Transition from Acute Care to Community	Dr. Grace Park (RMD, Home Health)	\$31,572.04	\$31,572.04	\$269.54	Collaborate
Surrey/North Delta Primary Care Network Development – MHSU Working Group	Meryl McDowell (Executive Director, Mental Health and Substance Use)	\$9,054.20	\$9,054.20	\$2,662.75	Collaborate
Specialized Community Services Program GP engagement FNW division and Home Health	Scott Brolin (Executive Director, New Westminster & Tri-Cities Health Services, Eagle Ridge Hospital, Queen's Park Care Centre & Regional Rehabilitation Network)	\$16,172.40	\$10,781.60	\$0	Involve
Primary Care Coordination Centre	Kathleen Chouinor (Executive Director, Chronic Disease Management and Virtual Health)	\$60,646.50	\$44,474.10	\$10,690.20	Collaborate

Improving care for patients hospitalized with CHF: reducing length of stay and readmission rates	Dr. Michael Paletta (RMD, Hospital Medicine) Dr. Jane Van Den Biggelaar	\$19,818.28	\$13,212.19	\$0	Collaborate
Improvement in inpatient sepsis for hospitalized patients – phase 3	Dr. Michael Paletta (RMD, Hospital Medicine) Dr. Alison Morris	\$23,918.50	\$23,918.50	\$404.31	Collaborate
Fraser Health Emergency Department Builds & Integration of Emergency Network Model of Care	Dr. Craig Murray (RMD, Emergency Medicine)	\$23,845.50	\$23,845.50	\$10,174.09	Empower
COVID Medical Staffing Contingency Project	Dr. Dayan Muthayan (EMD, Physician Partnerships & Performance)	\$10,885.90	\$10,885.90	\$12,162.79	Collaborate
Delirium Quality Improvement – Patient Safety Priority	Petra Pardy (Executive Director, Health Services Chilliwack/Hope/Agassiz and Chilliwack and Fraser Canyon Hospitals)	\$28,198.63	\$28,198.63	\$0	Empower
Implementation of the Regional Older Adult Framework and “Senior Friendly Care”	Petra Pardy (Executive Director, Health Services Chilliwack/Hope/Agassiz and Chilliwack and Fraser Canyon Hospitals)	\$35,248.80	\$35,248.80	\$8,573.98	Empower
Fall 2020 preparation for COVID-19 in Fraser Health Long-Term Care Sites: Collaboration between MHOs and Physicians Working in LTC	Dr. Akber Mithani (Regional Medical Director, Residential Care)	\$24,177.90	\$22,371.82	\$12,240.69	Empower
Physician Engagement for Virtual Health	Tracy Irwin (Executive Director, Innovation, Planning and Transformation)	\$20,000.00	\$20,000.00	\$317.94	Involve
MHSU Community Redesign – Team Based Care/Inter Professional Collaboration	Nadine Kainz (Director, Primary & Community Care Transformation)	\$5,722.92	\$5,722.92	\$4,570.40	Involve
Engaging physicians in collaborative values-based practice to enhance wellness and patient-centred care	Dr. Dao Nguyen (Regional Division Head, Plastic Surgery)	\$36,483.62	\$36,483.62	\$33,677.83	Collaborate

	Bashir Jiwani (Executive Director, Ethics Services and Diversity Services)				
MyChart Patient Portal	Cindy Convey (Director, Corporate and eHealth Services)	\$37,000.00	\$37,000.00	\$0	Consult
Fraser Salish Physician Engagement for Cultural Safety	Carolyn Neufeld (Executive Director, Aboriginal Health)	\$38,900.00	\$38,900.00	\$0	Collaborate
Hospital at Home – LMH & SMH – Phase 1	Michele Lane (Executive Director, Surrey Community Health Services, JPOCSC, Renal Services)	\$99,300.00	\$75,000.00	\$3,735.82	Collaborate
Palliative Care Service Delivery Model education and training – palliative approach education session	Dr. Andrew Collins (Regional Medical Director, Palliative Medicine)	\$3,179.40	\$3,179.40	\$3,020.43	Empower
Development of a clinical care and research network for COVID-19 survivors in BC – Fraser Health Regional Clinic and Program	Michele Lane (Executive Director, Surrey Community Health Services, JPOCSC, Renal Services)	\$17,168.76	\$17,168.76	\$1,271.76	Collaborate
Total			\$890,479.28	\$279,851.13	
			2020/21 Budget	\$370,000.00²	
			Surplus/Deficit	\$90,148.87	

² 2020/21 Budget has been reduced by \$50,000 due to overutilization in 2019/20 as well as project delays due to COVID-19.

Health System Redesign Projects – 2021/22

Project Name	Project Lead/Physician Lead/Program Sponsor	Overall Budget Request	Approved Funding	YTD Expenditures (May 4, 2022)	IAP2 Level of Engagement
Infrastructure		\$30,000.00	\$30,000.00	\$30,000.00	
MyChart Patient Portal	Cindy Convey (Executive Director, eHealth & Business Services)	\$37,000.00	\$37,000.00	\$0	Consult
Fraser Salish Physician Engagement for Cultural Safety	Carolyn Neufeld (Executive Director, Aboriginal Health)	\$38,900.00	\$38,900.00	\$11,954.56	Collaborate
Hospital at Home – FMH & SMH – Phase 1	Michele Lane (Executive Director, Surrey Community Health Services, JPOCSC, Renal Services)	\$99,300.00	\$75,000.00	\$0	Collaborate
Development of a clinical care and research network for COVID-19 survivors in BC – Fraser Health Regional Clinic and Program	Michele Lane (Executive Director, Surrey Community Health Services, JPOCSC, Renal Services)	\$17,168.76	\$17,168.76	\$6,835.71	Collaborate
Anesthesia Information Management System (AIMS) Phase 4	Cindy Convey (Executive Director, eHealth & Business Services)	\$24,799.32	\$24,799.32	\$15,420.10	Collaborate
Virtual Health Addictions Clinic Program Expansion	Meryl McDowell (Executive Director, Mental Health and Substance Use)	\$15,897.00	\$15,897.00	\$10,611.25	Collaborate
Physician Recruitment and Onboarding for Medical Imaging	Dr. Emil J Lee (RMD, Medical Imaging)	\$1,388.76	\$1,388.76	\$0	Collaborate
Continued Implementation of the Regional Older Adult Framework and “Senior Friendly Care” Across FH	Dr. Pamela Thornton (RMD, Geriatrics)	\$47,691.00	\$47,691.00	\$12,240.70	Collaborate

Delirium Quality Improvement – Patient Safety Priority	Petra Pardy (Executive Director, Health Services Chilliwack/Hope/Agassiz and Chilliwack and Fraser Canyon Hospitals)	\$44,511.60	\$44,511.60	\$6,716.49	Collaborate
Frailty Prevention in Primary Care and Community Health Services in FH	Dr. Grace Park (RMD, MAiD & Home Health, Specialized Community Health Services, CMF)	\$28,932.54	\$28,932.54	\$2,734.31	Involve
Primary & Community Care – Health Informatics Enablement Program	Cindy Convey (Executive Director, eHealth & Business Services)	\$15,499.58	\$15,499.58	\$8,345.94	Collaborate
Medical Assistance in Dying in Fraser Health	Dr. Grace Park (RMD, MAiD & Home Health, Specialized Community Health Services, CMF)	\$40,696.32	\$40,696.32	\$2,146.10	Involve
MHSU Community Redesign – Team Based Care/ Inter-Professional Collaboration	Meryl McDowell (Executive Director, Mental Health and Substance Use)	\$14,943.18	\$14,943.18	\$1,907.65	Collaborate
Palliative approach to the Complex Medically Frail – SCSP integration	Dr. Andrew Collins (Regional Medical Director, Palliative Medicine)	\$17,486.70	\$17,486.70	\$0	Collaborate
Redesign of the Triage Process for Fraser Health Regional Withdrawal Management	Meryl McDowell (Executive Director, Mental Health and Substance Use)	\$21,620.00	\$21,620.00	\$21,619.95	Collaborate
FH Stroke Strategy	Martha Cloutier (Executive Director, SMH & JPOCSC)	\$24,000.00	\$24,000.00	\$12,002.25	Collaborate
ACP Pathways Engagement Project	Dr. Andrew Collins (Regional Medical Director, Palliative Medicine)	\$3,974.25	\$3,974.25	\$1,907.64	Empower

Virtual Health Ambulatory Enablement	Tracy Irwin (Executive Director, Innovation, Transformation & Research)	\$10,071.81	\$10,071.81	\$0	Involve
FH UPCC Visit and Attachment Improvement	Kathleen Chouinor (Executive Director, Primary Health Care & Chronic Disease Management) Dr. Peter Barnsdale (RMD, Primary Care Integration)	\$133,534.80	\$60,000.00	\$12,479.18	Involve
Palliative Care Pathways Engagement Project	Dr. Andrew Collins (Regional Medical Director, Palliative Medicine)	\$9,220.26	\$9,220.26	\$2,464.04	Empower
Influenza Planning	Kathleen Chouinor (Executive Director, Primary Health Care & Chronic Disease Management)	\$7,948.50	\$7,948.50	\$0	Involve
Physician involvement in CQ&PS Policy Development and QI Initiatives	Lesli Matheson Jennings (Executive Director, Clinical Quality & Strategic Priorities) Dr. Dave Williams (EMD, Quality & Patient Safety)	\$19,076.40	\$58,693.75	\$54,693.62	Involve
Fraser Health Emergency Department Builds & Integration of Emergency Network Model of Care	Dr. Craig Murray (RMD, Emergency Medicine)	\$25,435.20	\$25,435.20	\$25,792.80	Collaborate
Fraser Health Regional Simulation Curriculum Project	Dr. Wesley Jang (Medical Lead, Regional Simulation Program)	\$31,794.00	\$31,794.00	\$0	Collaborate

QI Publication	Lesli Matheson Jennings (Executive Director, Clinical Quality & Strategic Priorities) Dr. Dave Williams (EMD, Quality & Patient Safety)	\$19,080.00	\$0	\$0	Collaborate
Unit-based Quality Improvement (tQI) Physician Champion	Dr. Dave Williams (EMD, Quality & Patient Safety)	\$80,756.76	\$40,000.00	\$0	Collaborate
Virtual Health (MHSU)	Anna Cosslett (Executive Director, Virtual Health)	\$75,000.00	\$40,000.00	\$0	Involve
Physician Engagement Sessions- Sexual Health and Blood Borne Infections (SHBBI) Program Regional Youth Clinics	Amrit Rai (Executive Director, Population & Public Health)	\$10,015.11	\$10,968.93	\$10,333.05	Involve
TeleRehabilitation (TR) for Elective Hip/Knee Arthroplasties	Scott Brolin (Executive Director, New Westminster & Tri-Cities, ERH, QPCC, Regional Rehab Network)	\$7,621.92	\$7,621.92	\$1,430.76	Involve
Timely Transfer of Strokes from Acute Care to Stroke Rehabilitation	Scott Brolin (Executive Director, New Westminster & Tri-Cities, ERH, QPCC, Regional Rehab Network)	\$3,179.40	\$3,179.40	\$476.91	Collaborate
Health System Redesigns to Address the Climate and Ecological Crisis	Dr. Emily Newhouse (Medical Health Officer)	\$9,538.00	\$9,538.00	\$6,939.13	Collaborate
Home - Physician Engagement in Health Authority System Redesign	Annika Janssens (Director, Clinical Operations)	\$33,383.70	\$33,383.70	\$0	Involve
Surgical Safety Initiative	Cindy Laukkanen (Executive Director, Surgical Information Systems, MDR)	\$16,854.00	\$16,854.00	\$11,763.78	Collaborate
Timely Prosthetic Fitting for Amputations	Scott Brolin (Executive Director, New Westminster &	\$3,815.28	\$3,815.28	\$1,351.26	Collaborate

	Tri-Cities, ERH, QPCC, Regional Rehab Network)				
Seamless Transitions for Emergent QPCC Rehab Patients Requiring Higher Level of Care	Scott Brolin (Executive Director, New Westminster & Tri-Cities, ERH, QPCC, Regional Rehab Network)	\$3,815.28	\$3,815.28	\$1,828.18	Collaborate
Antimicrobial Stewardship in SMH Critical Care	Linda Dempster (VP Patient Experience)	\$14,625.24	\$14,625.24	\$1,001.51	Empower
Security Awareness and Training Physician Outreach	Alim Sunderji (Executive Director, Information Technology Services)	\$12,717.60	\$12,717.60	\$0	Empower
Hospice Discharge Redesign	Cheryl Beach (Executive Director, Integrated Community Services)	\$3,656.31	\$3,656.31	\$0	Empower
Virtual End of Life (EOL) Sharing space	Cheryl Beach (Executive Director, Integrated Community Services)	\$1,589.70	\$1,589.70	\$1,271.76	Collaborate
Physician Engagement for Phase 2 – Physician Activity Reports	Dr. Dayan Muthayan (Executive Medical Director, Physician Partnerships & Performance)	\$14,000.00	\$1,122.99	\$1,112.86	Involve
RCH Critical Care Strategic Plan 2022-2027 Development	Sheila Finamore (Executive Director, RCH & Executive Clinical Lead RCH Redevelopment)	\$45,754.56	\$3,812.88	\$0	Collaborate
Total			\$909,373.76	\$277,381.47	
			2021/22 Budget	\$510,000.00³	
			Surplus/Deficit	\$232,618.53	

³ 2021/22 budget include \$420,000 + 2020/21 surplus of \$90,000.00